



# Earnings Conference Call First Quarter 2022

May 12, 2022

## Cautionary Statements Regarding Forward-Looking Information

This presentation contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that are subject to risks and uncertainties. Words such as "could," "may," "expects," "anticipates," "will," "targets," "goals," "projects," "intends," "plans," "believes," "seeks," "estimates," "predicts," and variations on such words, and similar expressions that reflect our current views with respect to future events and operational, economic, and financial performance, are intended to identify such forward-looking statements.

The factors that could cause actual results to differ materially from the forward-looking statements made by Constellation Energy Corporation and Constellation Energy Generation, LLC, (Registrants) include those factors discussed herein, as well as the items discussed in (1) the Registrants' 2021 Annual Report on Form 10-K in (a) Part I, ITEM 1A. Risk Factors, (b) Part II, ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, and (c) Part II, ITEM 8. Financial Statements and Supplementary Data: Note 19, Commitments and Contingencies; (2) the Registrants' First Quarter 2022 Quarterly Report on Form 10-Q (to be filed on May 12, 2022) in (a) Part II, ITEM 1A. Risk Factors, (b) Part I, ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations, and (c) Part I, ITEM 1. Financial Statements: Note 14, Commitments and Contingencies; and (3) other filings made by Constellation with the SEC.

Investors are cautioned not to place undue reliance on these forward-looking statements, whether written or oral, which apply only as of the date of this presentation. Neither of the Registrants undertakes any obligation to publicly release any revision to its forward-looking statements to reflect events or circumstances after the date of this presentation.



## Non-GAAP Financial Measures

The Registrants report their financial results in accordance with accounting principles generally accepted in the United States (GAAP). Constellation supplements the reporting of financial information determined in accordance with GAAP with certain non-GAAP financial measures, including:

- Adjusted EBITDA represents earnings before interest, income taxes, depreciation and amortization, and excludes certain costs, expenses, gains and losses and other specified items, including mark-to-market adjustments from economic hedging activities and fair value adjustments related to gas imbalances and equity investments, decommissioning related activity, asset impairments, certain amounts associated with plant retirements and divestitures, pension and other post-employment benefits (OPEB) non-service costs, separation related costs and other items as set forth in the Appendix. Includes nuclear fuel amortization expense.
- Adjusted cash flows from operations primarily includes net cash flows from operating activities and Collection of Deferred Purchase Price (DPP) related to the revolving accounts receivable arrangement, which is presented in cash flows from investing activities under GAAP
- Free cash flows before growth (FCFbg) is Adjusted cash flows from operations less capital expenditures under GAAP for maintenance and nuclear fuel, non-recurring capital expenditures related to separation and Enterprise Resource Program (ERP) system implementation, changes in collateral, net merger and acquisitions, and equity investments and other items as set forth in Appendix
- Adjusted operating revenues excludes the mark-to-market impact of economic hedging activities due to the volatility and unpredictability of the future changes in commodity prices
- Adjusted purchased power and fuel excludes the mark-to-market impact of economic hedging activities and fair value adjustments related to gas imbalances due to the volatility and unpredictability of the future changes in commodity prices
- Total gross margin is defined as adjusted operating revenues less adjusted purchased power and fuel expense, excluding revenue related to decommissioning, gross receipts tax, JExel Nuclear JV, variable interest entities, and net of direct cost of sales for certain Constellation and Power businesses
- Adjusted operating and maintenance expense excludes direct cost of sales for certain Constellation and Power businesses, ARO accretion expense from unregulated
  units and decommissioning costs that do not affect profit and loss, the impact from operating and maintenance expense related to variable interest entities at
  Constellation, and other items as set forth in the reconciliation in the Appendix

Due to the forward-looking nature of some forecasted non-GAAP measures, information to reconcile the forecasted adjusted (non-GAAP) measures to the most directly comparable GAAP measure may not be available, as management is unable to project all of these items for future periods.



## Non-GAAP Financial Measures Continued

This information is intended to enhance an investor's overall understanding of period over period financial results and provide an indication of Constellation's baseline operating performance by excluding items that are considered by management to be not directly related to the ongoing operations of the business. In addition, this information is among the primary indicators management uses as a basis for evaluating performance, allocating resources, setting incentive compensation targets and planning and forecasting of future periods.

These non-GAAP financial measures are not a presentation defined under GAAP and may not be comparable to other companies' presentations. Constellation has provided these non-GAAP financial measures as supplemental information and in addition to the financial measures that are calculated and presented in accordance with GAAP. These non-GAAP measures should not be deemed more useful than, a substitute for, or an alternative to the most comparable GAAP measures provided in the materials presented.

Non-GAAP financial measures are identified by the phrase "non-GAAP" or an asterisk (\*). Reconciliations of these non-GAAP measures to the most comparable GAAP measures are provided in the appendices and attachments to this presentation, except for the reconciliation for total gross margin\*, which appears on slide 27 of this presentation.



## **Constellation: America's Leading Clean Energy Company**



## **Carbon-Free Generation Fleet:**

- #1 provider of carbon-free 24/7 energy in the United States
- Lowest carbon emissions and carbon intensity generator in the United States
- 32,400 MWs of total generating capacity
- ~124 million metric tons of carbon avoided through our nuclear fleet (1)
- 94.5% capacity factor at nuclear plants
- Ability to extend fleet to 80 years providing 24/7 carbon-free power through 2050 and beyond



## **Industry Leading Customer Business:**

- #1 in market share for C&I customers
- #2 retail electricity provider
- #3 in market share for mass market customers
- Top 10 natural gas provider in the U.S.
- Serves ¾ of the Fortune 100
- 2 million total customers
- 205 TWhs of load served
- Operates in 48 states and the District of Columbia



## **Supporting our Communities:**

- Fortune 200 company, based on \$19.6 billion in operating revenues in 2021
- Approximately 12,000 employees nationwide
- Investing in local communities through \$215 million in local property taxes and \$93 million in state payroll taxes
- Employees volunteered over 64,800 hours in 2021
- Increasingly diverse workforce, with strong diverse hiring and promotion rates and community workforce development partnerships



## Accomplishments Since Separation



Constellation continues to demonstrate operational excellence as a standalone, publicly **traded company...** 

- Leadership teams in place
- Operations post-separation have been smooth, without disruptions to major processes, including IT system rollover, payroll, external financial reporting
- Released company's new vision and values statement
- Began trading as a standalone, publicly traded company in the Nasdaq stock market



Simeon Career Academy Field Trip





...delivering value to our shareholders, committed to advancing carbon-free energy, and being a ESG leader

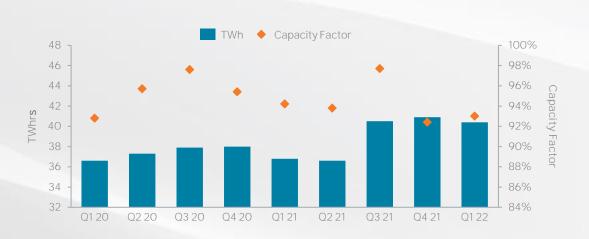
- Adjusted EBITDA\* of \$866M in the first quarter and reaffirming guidance of \$2,350M - \$2,750M
- Paid our first dividend to shareholders.
- Reduced our debt by nearly \$2.5B
- Successfully advocated for Maryland's Climate Solutions Now Act of 2022 and Pennsylvania's joining RGGI
- Created a Sustainability Council to evaluate and advise on the company's environmental, ethical and social practices
- Launched 9 Employee Resource Groups
- Hosted Simeon Career Academy at Braidwood Nuclear Station



## Q1 2022 Generation Operating Highlights

## Continued Best-in-Class Performance by Our Nuclear Fleet (1,2)

- Nuclear Capacity Factor: 93.0%
- Owned and operated production of 40.4 TWh
- Completed 3 refueling outages, averaging 22 outage days



# Strong Performance Across Our Renewable and Natural Gas Fleet

- Power Dispatch Match: 99.4%
  - Texas fleet performed well during the winter with no unplanned outages and excellent performance during late February 2022 extreme weather conditions
- Wind/Solar Energy Capture: 96.1%

Generated a total of ~42.4 TWh carbon-free electricity, which avoided ~30.2 million metric tons of carbon dioxide; equivalent to over 6 million passenger vehicles being removed for one year (1,3)

<sup>(2)</sup> Capacity factors reflect net monthly mean methodology. Prior year capacity factors may not tie to prior earnings presentations due to change in methodology for comparison purposes. There is no change to previously reported annual capacity factors.

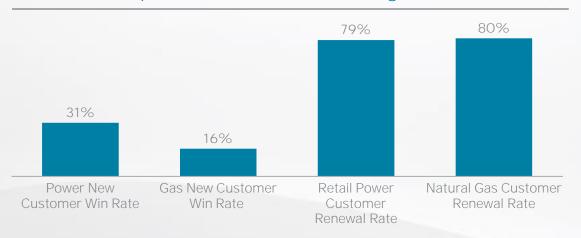




<sup>(1)</sup> Excludes Salem. Nuclear operations prior to Q3 2021 reflects our 50.01% ownership share of the CENG Joint Venture. Reflects 100% ownership of CENG beginning August 7, 2021.

## Q1 2022 Commercial Business Highlights

#### Customer Operations Metrics (Trailing Twelve-Months)



#### Q1 2022 Electric Load Served by Region (TWh)



## **CORe Retail Power Product Continuing to Support Customers' Needs for Carbon**-Free Energy

#### Comcast

- Agreement will help Comcast power approximately 12% of its U.S. operations with clean, renewable energy from Blue Sky Solar Project, currently being developed by Scout Clean Energy in Grundy County, IL
- Constellation will purchase power and project-specific RECs equal to a 250 MW share of the Blue Sky project
- Comcast has signed a corresponding 15-year agreement with Constellation beginning in 2025 to receive energy and RECs from Blue Sky as part of its retail electric supply contract

#### Sheetz

- Agreement will supply power to nearly 70% of Sheetz's Pennsylvania facilities with energy matched with national RECs
- Long-term commitment supports the development of solar projects to be developed in Pennsylvania, expected to achieve commercial operation by January 2024



## Advancing Solutions to Solve the Climate Crisis



## Hydrogen:

- Working with diverse set of public and private sector partners to support a bid for DOE hydrogen hub funding under infrastructure bill using nuclear power
- Nine Mile Point Pilot Project with DOE in New York on track to produce H2 next year

## Direct Air Capture:

 Received \$2.5M grant from DOE to explore benefits of using direct air capture at Byron Station in Illinois

#### **Customer Solutions:**

 Announced a five-year strategic collaboration with Microsoft focused on leading the nation's clean energy transition, which includes development of a 24/7/365 carbon-free energy real-time matching technology solution



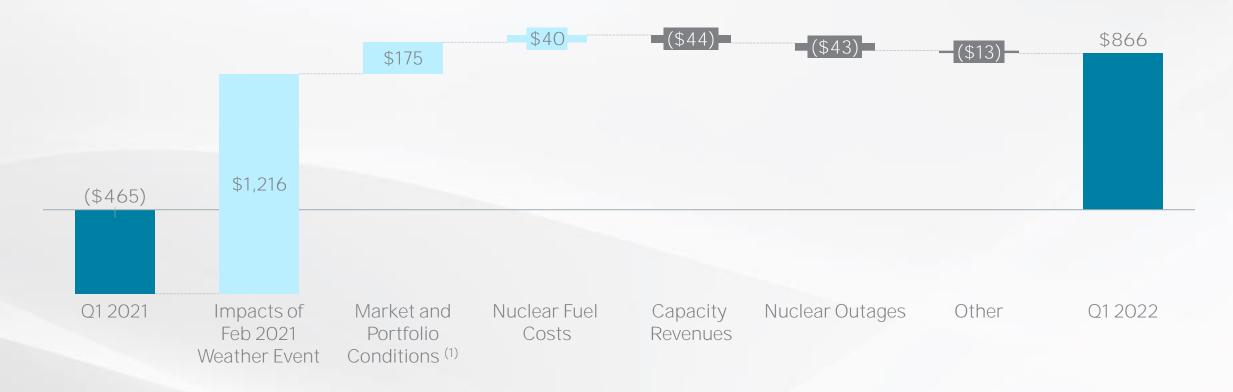
# Disciplined Capital Allocation Strategy Designed to Deliver Value for Our Shareholders





## Q1 2022 Adjusted EBITDA\*

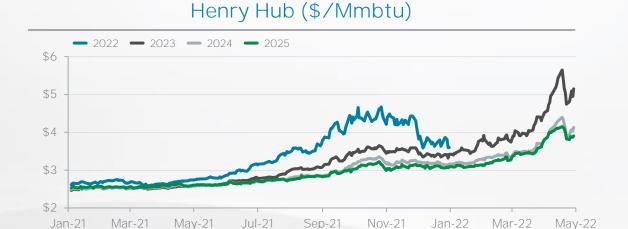
(\$ in millions)



Reaffirming full year guidance of \$2,350M - \$2,750M



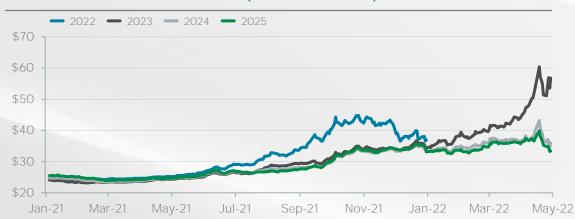
## Market and Hedging Update



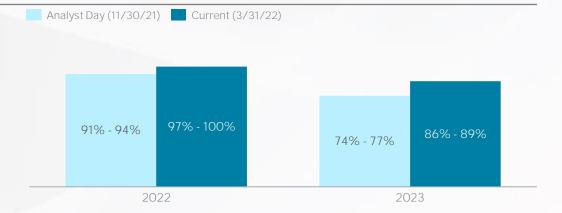
#### PJM-West (ATC \$/MWh)



#### NiHub (ATC \$/MWh)



## Hedge Percentages (1)



Forward price strength has offered a compelling opportunity to accelerate our hedging plan



## Gross Margin\* Update

March 31, 2022		Change from November 30, 2021		
Gross Margin Category (\$M) (1)	2022	2023	2022	2023
Open Gross Margin* (including South, West, New England, Canada hedged gross margin) (2,3)	\$7,600	\$6,200	\$1,450	\$1,750
Contracted Revenues (Capacity, ZEC and IL CMC Plant Revenues) (4)	\$2,450	\$2,800	-	(\$50)
Mark-to-Market of Hedges (5)	(\$3,400)	(\$1,900)	(\$1,250)	(\$1,300)
Power New Business / To Go	\$200	\$400	(\$250)	(\$100)
Non-Power Margins Executed	\$350	\$150	\$200	\$50
Non-Power New Business / To Go	\$100	\$300	(\$150)	(\$50)
Total Gross Margin* (2,6)	\$7,300	\$7,950	-	\$300

- Total Gross Margin\* flat to Analyst Day 12/31 assumptions and Adjusted EBITDA\* guidance
- Significant price increases on highly hedged portfolio
- Strong performance in Power and Non-Power businesses, executing \$400M of new business inside the quarter for 2022



<sup>(1)</sup> Gross margin\* categories rounded to nearest \$50M

<sup>(2)</sup> Adjusted EBITDA\* guidance at Analyst Day assumed Total Gross Margin\* of \$7,300M, which included (\$50)M of price decreases in December relative to 11/30 marks

<sup>(3)</sup> Includes gross margin\* for CMC plants through May 31, 2022

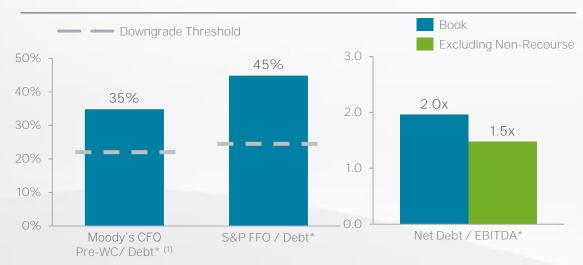
<sup>(4)</sup> Includes gross margin\* and CMC payments for CMC plants starting June 1, 2022. NY ZEC revenues reflect the expected NY ZEC payment as of current market forwards. Should market forwards exceed the ZEC reference index in New York, ZEC payments may decline.

<sup>(5)</sup> Mark-to-Market of Hedges assumes mid-point of hedge percentages

<sup>(6)</sup> Based on March 31, 2022 market conditions

## Financing and Liquidity Update

#### 2022E Credit Metrics



#### Liquidity Facility Summary (\$B) (4)



- (1) Moody's metrics and thresholds account for nuclear fuel as a cash expense
- (2) Repaid \$100M of \$300M term loan; remaining \$200M was extended for an additional year
- (3) Excludes commercial paper
- (4) Excludes cash
- (5) Aggregate commitment of \$971M from five financial institutions to provide letters of credit to support our operations

#### 2022 YTD Activity

Liquidity Facility	Date
Issued \$1.0B Pre-Capitalized Trust Securities (P-Cap)	February 9
Debt Reduction	
Repaid \$200M Term Loan	January 26
Settled \$258M Intercompany Loan with Exelon	January 31
Retired \$500M Senior Unsecured Notes	March 15
Redeemed \$523M Senior Unsecured Notes due in June	March 17
Repaid \$100M Term Loan <sup>(2)</sup>	March 29
Repaid \$880M Term Loan	April 15

~\$2.5B in Total Debt Reduction (3)

#### Collateral

- As of March 31, 2022, Constellation's net held cash collateral balance was driven by favorable price movements during the quarter
- Net long or short position in a region will dictate whether a price up or price down
  environment would cause a collateral posting or net benefit (reduction) in collateral
  obligations
- Constellation's investment grade rating:
  - Allows cash collateral to be unrestricted
  - Provides ability to utilize unsecured credit lines with many counterparties, reducing potential collateral obligations
- Constellation utilizes the revolver, P-Cap facility, and bilateral facilities to issue letters of credit to secure liquidity, including potential collateral requirements



## **Constellation's Value Proposition**



#### **Enduring Businesses Ready to Meet the Climate Crisis**

- World-Class nuclear operator and largest generator of 24/7 carbon-free firm electricity with ability to extend asset lives
- Largest provider of energy and solutions to commercial and industrial customers
- Strong advocate for, and ideally situated to benefit from, energy policies that drive the transition to carbon-free energy

#### **Delivering Value for Our Shareholders**

- Strong free cash flows, optimized through industry-leading operations, support of carbon-free energy and focus on costs
- Disciplined capital allocation strategy supports strong investment grade balance sheet, growth investment consistent with corporate strategy, and return of capital to owners

#### **Premier ESG Company**

- ~90% carbon-free energy growing to 100% carbon-free by 2040
- Committed to advancing diversity, equity and inclusion in our workplace and communities
- Maintaining the highest standards of corporate governance



# Additional Disclosures



## **Constellation's Climate Commitment**

100%

Of our owned generation will be carbon-free by 2040

100%

Reduction of our operationsdriven emissions by 2040 (1) 100%

Of C&I customers provided with specific information about how to meet GHG reduction goals

#### ✓ Clean Energy Supply:

- Clean Electricity Supply: We commit that our owned generation supply will be 100% carbon-free by 2040; with an interim goal of 95% carbon-free by 2030 subject to policy support and technology advancements.
- Operational Emissions Reduction Goal: We aspire to reduce operations driven emissions by 100% by 2040 subject to technology and policy advancement
  - Interim target to reduce carbon emissions by 65% from 2020 levels by 2030 and reduce methane emissions 30% from 2020 by 2030
  - Constellation commits to reducing methane emissions 30% from 2020 by 2030, aligned with the Administration's global methane pledge
- Supply Chain Engagement: Partner with our key energy suppliers on their GHG emissions and climate adaptation strategies

#### ✓ Clean Customer Transformation:

- Commit to providing 100% of C&I customers with customer- specific information on their GHG impact for facilities contracting for power and gas supply from Constellation including mitigation opportunities that include 24/7 clean electric use
- Commit to support reductions in customers' gas emissions and a transition to low carbon fuels

#### ✓ Technology Enablement and Commercialization:

• Commit to enable the future technologies and business models needed to drive the clean energy economy to improve the health and welfare of communities through venture investing and R&D. We will target 25% of these investments to minority and women led businesses and will require investment recipients to disclose how they engage in equitable employment and contracting practices, using performance as a factor when considering investments

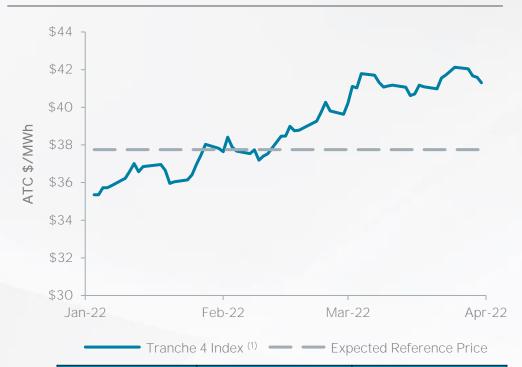


## New York ZEC Program

#### **Program Overview**

- Created in 2016, the program provides zero emission credits for 12 years with the Zero Emission Credit (ZEC) level set every two years (6 two-year "tranches")
- Before each tranche, the ZEC level is determined based on the social cost of carbon and then subject to adjustments if the forward price index exceeds the reference price. The forward price index is based on average Zone A forward energy and capacity prices during the calendar year prior to the tranche start date.
- Tranches 1-3: Reference price of \$39/MWh was set in regulation; ZEC level was set in regulation for tranche 1; for tranches 2-3, it was set the year prior to the tranche beginning based on forward prices at that time
- Tranches 4-6: Reference price is set prior to tranche 4 delivery period through tranche 6. ZEC level will be set for each tranche during the year prior to the tranche beginning based on forward prices at that time.
- Up through the ZEC level setting period for tranches 2-3, power and capacity prices did not approach the reference price, so the ZEC credit was not reduced
- For tranche 4, which starts in April 2023, the maximum ZEC is \$23.83/MWh and we are currently in the ZEC level setting period
- The forward price index is currently above the reference price. If this relationship continues through the year, the ZEC for tranche 4 will be less than \$23.83/MWh

#### Forward Strip of the Tranche 4 Index



Tranche	Payment Date	ZEC Set Period
Tranche 1	4/1/2017-3/31/2019	Set in Regulation
Tranche 2	4/1/2019-3/31/2021	Calendar Year 2018
Tranche 3	4/1/2021-3/31/2023	Calendar Year 2020
Tranche 4	4/1/2023-3/31/2025	Calendar Year 2022
Tranche 5	4/1/2025-3/31/2027	Calendar Year 2024
Tranche 6	4/1/2027-3/31/2029	Calendar Year 2026



## Long-Term Debt Maturity Profile (1,2)

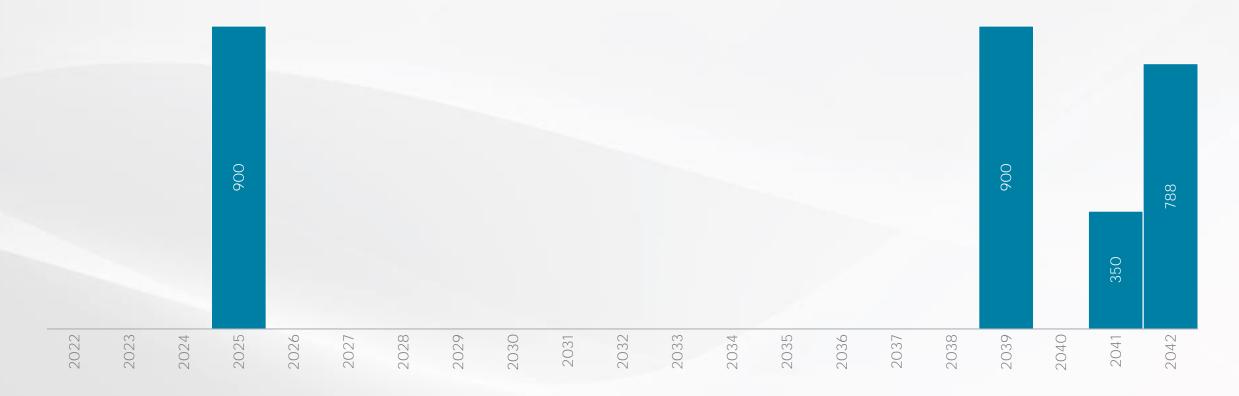
As of 3/31/2022

(\$M)

Recourse \$3.0B

Non-Recourse \$1.7B

Total LT Debt \$4.7B



<sup>(1)</sup> Maturity profile excludes non-recourse debt, securitized debt, capital leases, fair value adjustments, unamortized debt issuance costs and unamortized discount/premium (2) Long-term debt balances reflect Q1 2022 10-Q GAAP financials, which include items listed in footnote 1



# Commercial Disclosures

March 31, 2022



## Portfolio Management Strategy

#### Strategic Policy Alignment

- Our portfolio starts in a position of already partially hedged, via longer term state programs such as the CMC in IL
- Aligns hedging program financial policies and financial outlook
  - Establish minimum hedge targets to meet financial objectives of the company (dividend, credit rating)
  - Hedge enough commodity risk to meet future cash requirements under a stress scenario

#### Three-Year Ratable Hedging

- Ensure stability in near-term cash flows and earnings
  - · Disciplined approach to hedging
  - Tenor aligns with customer preferences and market liquidity
  - Multiple channels to market that allow us to maximize margins

#### Bull / Bear Program

- Ability to exercise fundamental market views to create value within the ratable framework
  - Modified timing of hedges versus purely ratable
  - Cross-commodity hedging (heat rate positions, options, etc.)
  - Delivery locations, regional and zonal spread relationships



Portfolio Management Over Time

% Hedged

High End of Profit

Low End of Profit

Open Generation with LT Contracts

Portfolio Management & Optimization

Purely ratable

Actual hedge %

Market views on timing, product allocation and regional spreads reflected in actual hedge %

Protect Balance Sheet

Ensure Earnings Stability

Create Value



## Components of Gross Margin\* Categories

#### Gross margin\* linked to power production and sales

#### Open Gross Margin\*

- •Generation Gross
  Margin\* at current
  market prices, including
  ancillary revenues,
  nuclear fuel
  amortization and fuel
  expense
- •Power Purchase Agreement (PPA) Costs and Revenues
- Provided at a consolidated level for all regions (includes hedged gross margin\* for South, West, New England and Canada (1))

## Contracted Revenues

- Expected contracted revenues from CMC payments to eligible IL plants
- •Expected capacity revenues for generation of electricity
- •Expected revenues from Zero Emissions Credits (ZEC)

#### MtM of Hedges <sup>(2)</sup>

- Mark-to-Market (MtM) of power, capacity and ancillary hedges, including cross commodity, retail and wholesale load transactions
- •Provided directly at a consolidated level for four major regions. Provided indirectly for each of the four major regions via Effective Realized Energy Price (EREP), reference price, hedge %, expected generation.

## **"Power" New**Business

- •Retail, Wholesale planned electric sales
- •Portfolio Management new business
- •Mid marketing new business

## Gross margin\* from other business activities

## "Non Power" Executed

- •Retail, Wholesale executed gas sales
- •Energy Efficiency (3)
- •Constellation Home (3)

## "Non Power" New Business

- •Retail, Wholesale planned gas sales
- •Energy Efficiency (3)
- •Constellation Home (3)
- Portfolio
   Management /
   origination fuels new
   business
- •Proprietary trading (4)

Margins move from new business to MtM of hedges over the course of the year as sales are executed (5)

Margins move from "Non power new business" to "Non power executed" over the course of the year

- (1) Hedged gross margins\* for South, West, New England & Canada region will be included with Open Gross Margin\*; no expected generation, hedge %, EREP or reference prices provided for these regions
- (2) MtM of hedges provided directly for the four larger regions; MtM of hedges is not provided directly at the regional level but can be easily estimated using EREP, reference price and hedged MWh
- (3) Gross margin\* for these businesses are net of direct "cost of sales"
- (4) Proprietary trading gross margins\* will generally remain within "Non Power" New Business category and only move to "Non Power" Executed category upon management discretion
- (5) Margins for South, West, New England & Canada regions and optimization of fuel and PPA activities captured in Open Gross Margin\*



## Gross Margin\*

	March 31, 2022		Change from November 30, 2021	
Gross Margin Category (\$M) (1)	2022	2023	2022	2023
Open Gross Margin				
(including South, West, New England & Canada hedged GM)* (2,3)	\$7,600	\$6,200	\$1,450	\$1,750
Contracted Revenues (Capacity, ZEC and IL CMC Plant Revenues) (4)	\$2,450	\$2,800	-	(\$50)
Mark-to-Market of Hedges (5)	(\$3,400)	(\$1,900)	(\$1,250)	(\$1,300)
Power New Business / To Go	\$200	\$400	(\$250)	(\$100)
Non-Power Margins Executed	\$350	\$150	\$200	\$50
Non-Power New Business / To Go	\$100	\$300	(\$150)	(\$50)
Total Gross Margin* (2,6)	\$7,300	\$7,950	-	\$300
Reference Prices (6)	2022	2023	2022	2023
Henry Hub Natural Gas (\$/MMBtu)	\$5.44	\$4.45	\$1.32	\$0.90
Midwest: NiHub ATC prices (\$/MWh)	\$49.53	\$43.94	\$8.35	\$10.19
Mid-Atlantic: PJM-W ATC prices (\$/MWh)	\$59.25	\$55.20	\$10.02	\$14.81
ERCOT-N ATC Spark Spread (\$/MWh)  HSC Gas, 7.2HR, \$2.50 VOM	\$14.60	\$14.27	\$2.81	\$4.79
New York: NY Zone A (\$/MWh)	\$51.78	\$41.73	\$13.96	\$8.79

(3) Includes gross margin for CMC plants through May 31, 2022

(5) Mark-to-Market of Hedges assumes mid-point of hedge percentages

(6) Based on March 31, 2022, market conditions



<sup>(1)</sup> Gross margin\* categories rounded to nearest \$50M

<sup>(2)</sup> Adjusted EBITDA\* guidance at Analyst Day assumed Total Gross Margin\* of \$7,300M, which included (\$50)M of price decreases in December relative to 11/30 marks

<sup>(4)</sup> Includes gross margin and CMC payments for CMC plants starting June 1, 2022. NY ZEC revenues reflect the expected NY ZEC payment as of current market forwards. Should market forwards exceed the ZEC reference index in New York, ZEC payments may decline.

## Generation and Hedges

March 31, 2		<u>31, 2022</u>	•	<u>November 30, </u> 021
Generation and Hedges	2022	2023	2022	2023
Expected Generation (GWh) (1)	196,600	198,200	(2,400)	2,200
Midwest (2)	96,600	95,500	100	200
Mid-Atlantic	55,400	54,800	(300)	200
ERCOT	19,300	22,100	(2,100)	1,800
New York	25,300	25,800	(100)	0
% of Expected Generation Hedged (3)	97%-100%	86%-89%	4%-7%	11%-14%
Midwest	99%-102%	91%-94%	3%-6%	4%-7%
Mid-Atlantic	99%-102%	82%-85%	2%-5%	12%-15%
ERCOT	95%-98%	60%-63%	15%-18%	5%-8%
New York	92%-95%	97%-100%	12%-15%	42%-45%
Effective Realized Energy Price (\$/MWh) (4)				
Midwest	\$31.50	\$27.50	\$4.50	\$0.50
Mid-Atlantic	\$36.00	\$35.00	\$2.50	\$1.00
ERCOT (5)	\$0.50	\$1.50	(\$3.50)	(\$2.50)
New York	\$25.00	\$30.50	\$1.00	\$6.00

- (1) Expected generation is the volume of energy that best represents our commodity position in energy markets from owned or contracted for capacity based upon a simulated dispatch model that makes assumptions regarding future market conditions, which are calibrated to market quotes for power, fuel, load following products, and options. Expected generation assumes 11 refueling outages in 2022 and 14 in 2023 at Constellation-operated nuclear plants and Salem. Expected generation assumes capacity factors of 94.5% and 94.2% in 2022 and 2023, respectively at Constellation-operated nuclear plants, at ownership. These estimates of expected generation in 2022 and 2023 do not represent guidance or a forecast of future results as we have not completed its planning or optimization processes for those years.
- (2) Midwest expected generation includes generation from CMC Plants of 31,800 GWh in 2022 and 54,000 GWh in 2023
- (3) Percent of expected generation hedged is the amount of equivalent sales divided by expected generation. It includes all hedging products, such as wholesale and retail sales of power, options and swaps. The Midwest values in the table reflect IL plants receiving CMC payments as 100% hedged. To align with the Midwest EREP, however, one should exclude plant and hedge volumes associated with CMC payments. Excluding CMC plant and hedge volumes, the Midwest is 99% to 102% hedged in 2022 and 80% to 83% hedged in 2023. New York values include the effect of the New York ZEC.
- (4) Effective realized energy price is representative of an all-in hedged price, on a per MWh basis, at which expected generation has been hedged. It is developed by considering the energy revenues and costs associated with our hedges and by considering the natural gas that has been purchased to lock in margin. It excludes uranium costs, RPM capacity, ZEC and CMC revenues, but includes the mark-to-market value of capacity contracted at prices other than RPM clearing prices including our load obligations. It can be compared with the reference prices used to calculate open gross margin\* in order to determine the mark-to-market value of Constellation's energy hedges.
- (5) Spark spreads shown for ERCOT



## Hedged Gross Margin\* Sensitivities

	March 31, 2022		Change from November 30, 2021	
Gross Margin* Sensitivities (with existing hedges) (1,2)	2022	2023	2022	2023
Henry Hub Natural Gas (\$/MMBtu)			<del>-</del>	
+ \$0.50/MMBtu	-	\$135	(\$65)	(\$5)
- \$0.50/MMBtu	\$5	(\$135)	\$50	-
NiHub ATC Energy Price				
+ \$2.50/MWh	(\$5)	\$15	(\$5)	(\$15)
- \$2.50/MWh	\$5	(\$15)	\$5	\$15
PJM-W ATC Energy Price				
+ \$2.50/MWh	(\$5)	\$25	(\$10)	(\$15)
- \$2.50/MWh	\$5	(\$25)	\$5	\$20
NYPP Zone A ATC Energy Price				
+ \$2.50/MWh	\$5	\$10	-	(\$15)
- \$2.50/MWh	(\$5)	\$5	-	\$30
Nuclear Capacity Factor				
+/- 1%	+/- \$50	+/- \$45	-	\$15

<sup>(2)</sup> Based on March 31, 2022 market conditions and hedged position; gas price sensitivities are based on an assumed gas-power relationship derived from an internal model that is updated periodically; power price sensitivities are derived by adjusting the power price assumption while keeping all other price inputs constant; due to correlation of the various assumptions, the hedged gross margin\* impact calculated by aggregating individual sensitivities may not be equal to the hedged gross margin\* impact calculated when correlations between the various assumptions are also considered; sensitivities based on commodity exposure which includes open generation and all committed transactions.



<sup>(1)</sup> Sensitivities rounded to the nearest \$5M

## Illustrative Example of Modeling 2023 Total Gross Margin\*

Row	Item	Midwest (2)	Mid-Atlantic	ERCOT (3)	New York
(A)	Start with fleet-wide open gross margin*	<b>←</b>	\$6.2 k	oillion ———	
(B)	Contracted Revenues	4	\$2.8 k	oillion ———	
(C)	Expected Generation (TWh)	41.5	54.8	22.1	25.8
(D)	Hedge % (assuming mid-point of range)	81.5%	83.5%	61.5%	98.5%
(E=C*D)	Hedged Volume (TWh)	33.8	45.8	13.6	25.4
(F)	Effective Realized Energy Price (\$/MWh)	\$27.50	\$35.00	\$1.50	\$30.50
(G)	Reference Price (\$/MWh)	\$43.94	\$55.20	\$14.27	\$41.73
(H=F-G)	Difference (\$/MWh)	(\$16.44)	(\$20.20)	(\$12.77)	(\$11.23)
(I=E*H)	Mark-to-Market value of hedges (\$ million) (1)	(\$555)	(\$925)	(\$175)	(\$285)
(J=A+B+I)	Hedged Gross Margin (\$ million)		\$7,1	100	
(K)	Power New Business / To Go (\$ million)	\$400			
(L)	Non-Power Margins Executed (\$ million)	\$150			
(M)	Non-Power New Business / To Go (\$ million)	\$300			
(N=J+K+L+M)	Total Gross Margin <sup>*</sup>		\$7,950	million	

<sup>(1)</sup> Mark-to-market rounded to the nearest \$5M



<sup>(2)</sup> Use the Midwest hedge ratio that excludes the CMC plant volume and hedges

<sup>(3)</sup> Spark spreads shown for ERCOT

## Additional Constellation Modeling Data

Total Gross Margin* Reconciliation (in \$M) (1)	2022	2023
Adjusted Operating Revenues* (2)	\$18,950	\$19,900
Adjusted Purchased Power and Fuel* (2)	(\$11,150)	(\$11,550)
Other Revenues (3)	(\$200)	(\$175)
Direct cost of sales incurred to generate revenues for certain Constellation and Power businesses	(\$275)	(\$225)
Total Gross Margin* (Non-GAAP)	\$7,300	\$7,950

Inputs	2022
Avg. Shares Outstanding (millions) (4)	328
Effective Tax Rate	25%
Cash Tax Rate (5)	7%



<sup>(1)</sup> All amounts rounded to the nearest \$25M. Items may not sum due to rounding.

<sup>(2)</sup> Excludes the Mark-to-Market impact of economic hedging activities due to the volatility and unpredictability of the future changes to power prices

<sup>(3)</sup> Other Revenues primarily reflects revenues from variable interest entities, funds collected through revenues for decommissioning the former PECO nuclear plants through regulated rates and gross receipts tax revenues

 <sup>(4)</sup> Represents the number of outstanding diluted shares as of March 31, 2022 per Q1 2022 10-Q
 (5) Cash tax rate excludes receivable from Exelon for tax credits. If receivable were to be included in calculation, cash tax rate would be 6%.

# Appendix

# Reconciliation of Non-GAAP Measures



## GAAP to Non-GAAP Reconciliations (1)

S&P FFO/Debt 
$$^{(2)} = \frac{\text{FFO (a)}}{\text{Adjusted Debt (b)}}$$

#### S&P FFO Calculation (2)

GAAP Operating Income

- + Depreciation & Amortization
- = EBITDA
- Interest
- +/- Cash Taxes
- + Nuclear Fuel Amortization
- +/- Mark-to-Market Adjustments (Economic Hedges)
- +/- Other S&P Adjustments
- = FFO (a)

#### S&P Adjusted Debt Calculation (2)

Long-Term Debt

- + Short-Term Debt
- + Purchase Power Agreement and Operating Lease Imputed Debt
- + Pension/OPEB Imputed Debt (after-tax)
- + AR Securitization Imputed Debt
- Off-Credit Treatment of Non-Recourse Debt
- Cash on Balance Sheet
- +/- Other S&P Adjustments
- = Adjusted Debt (b)

**Moody's** CFO Pre-WC/Debt (3) =

CFO (Pre-WC) (c)
Adjusted Debt (d)

#### **Moody's CFO Pre**-WC Calculation (3)

Cash Flow From Operations

- +/- Working Capital Adjustment
- Nuclear Fuel Capital Expenditures
- +/- Other Moody's CFO Adjustments
- = CFO Pre-Working Capital (c)

#### **Moody's Adjusted Debt Calculation** (3)

Long-Term Debt

- + Short-Term Debt
- + Underfunded Pension (pre-tax)
- +Operating Lease Imputed Debt
- +/- Other Moody's Debt Adjustments
- = Adjusted Debt (d)



<sup>(1)</sup> Due to the forward-looking nature of some forecasted non-GAAP measures, information to reconcile the forecasted adjusted (non-GAAP) measures to the most directly comparable GAAP measure may not be available; therefore, management is unable to reconcile these measures

<sup>(2)</sup> Calculated using S&P Methodology

<sup>(3)</sup> Calculated using Moody's Methodology

## GAAP to Non-GAAP Reconciliations (1)

Debt/EBITDA =

Net Debt (a)

Adjusted EBITDA\* (b)

#### Net Debt Calculation

Long-Term Debt (including current maturities)

- + Short-Term Debt
- Cash on Balance Sheet
- = Net Debt (a)

#### Adjusted EBITDA\* Calculation

GAAP Operating Income

- + Income Tax Expense
- + Interest Expense, Net
- + Depreciation & Amortization
- +/- Adjustments
- = Adjusted EBITDA\* (b)

Debt/EBITDA Excluding Non-Recourse = Net Debt (c)
Adjusted EBITDA\* (d)

#### Net Debt Calculation Excluding Non-Recourse

Long-Term Debt (including current maturities)

- + Short-Term Debt
- Cash on Balance Sheet
- Non-Recourse Debt
- = Net Debt Excluding Non-Recourse (c)

#### Adjusted EBITDA\* Calculation Excluding Non-Recourse

GAAP Operating Income

- + Income Tax Expense
- + Interest Expense, Net
- + Depreciation & Amortization
- +/- Adjustments
- EBITDA from Projects Financed by Non-Recourse Debt
- = Adjusted EBITDA\* Excluding Non-Recourse Debt (d)



## GAAP to Non-GAAP Reconciliation

#### Three Months Ended March 31,

Adjusted EBITDA* Reconciliation (in \$M)	2021	2022	
GAAP Net Income	(\$793)	\$106	(1) Includes the accelerated depreciation plant retirements
Income Tax Expense	(\$179)	(\$53)	(2) Includes mark-to-market on econon adjustments related to gas imbaland
Depreciation and Amortization (1)	\$940	\$280	investments
Interest Expense, Net	\$72	\$56	(3) Primarily reflects a gain on sale of ou partially offset by accelerated nucles Byron and Dresden
Unrealized (Gain)/Loss on Fair Value Adjustments (2)	(\$131)	\$118	(4) Reflects all gains and losses associa
Plant Retirements & Divestitures (3)	(\$3)	-	Decommissioning Trusts (NDT), Ass Obligation (ARO) accretion, ARO rer
Decommissioning-Related Activities (4)	(\$372)	\$354	earnings neutral impacts of contract Agreement Units
Pension & OPEB Non-Service Costs	(\$10)	(\$25)	(5) Represents costs related to the sepa comprised of system-related costs,
Separation Costs (5)	\$3	\$37	advisors, consultants, lawyers, and o the separation, and employee-relate
COVID-19 Direct Costs (6)	\$12	-	(6) Represents direct costs related to C
Acquisition Related Costs (7)	\$8	-	primarily of costs to acquire persona costs for cleaning supplies and servi healthcare professionals to monitor
ERP System Implementation (8)	\$2	\$5	(7) Reflects costs related to the acquisi
Change in Environmental Liabilities	\$3	-	France SA's (EDF's) interest in CENC in the third quarter of 2021
Cost Management Program	\$2		(8) Reflects costs related to a multi-yea Program (ERP) system implementa
Non-Controlling Interests (9)	(\$19)	(\$12)	(9) Represents elimination of the nonco
Adjusted EBITDA*	(\$465)	\$866	related to certain adjustments, prim Constellation Renewables Partners, CENG in 2021

Note: Items may not sum due to rounding

- ation associated with early
- nomic hedges and fair value ances and equity
- our solar business, clear fuel amortization for
- ciated with Nuclear Asset Retirement remeasurement, and any ractual offset for Regulatory
- eparation primarily ts, third-party costs paid to d other experts assisting in ated severance costs
- COVID-19 consisting onal protective equipment, ervices, and costs to hire or the health of employees
- uisition of Electricite de ENG, which was completed
- ear Enterprise Resource ntation
- ncontrolling interests rimarily relating to ers, LLC (CRP) in 2022 and

